

**VOLUME II:  
HEALTH AND HUMAN SERVICES**

**DEPARTMENT OF  
CHILDREN, YOUTH AND FAMILIES**

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## Agency Summary

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### DEPARTMENT OF CHILDREN, YOUTH & FAMILIES

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#### Agency Mission

The Rhode Island Department of Children, Youth and Families ensures the safety, permanency and well-being of all children and youth. The Department of Children, Youth and Families (DCYF) is an agency within the Executive Office of Health and Human Services (EOHHS) and is the single state agency with statutory authority to ensure that vulnerable children and families are provided with the supports they need to succeed. Working to mobilize the human, physical and financial resources available, DCYF plans, develops and evaluates a statewide comprehensive and integrated array of services designed to ensure the opportunity for children to reach their full potential. This is achieved and maintained through integrated Networks of Care. Through these integrated Networks of Care, all children, youth and their families, have access to the resources to develop the skills and behaviors to maintain safe, healthy families, achieve permanency and successfully transition to adulthood.

#### Agency Description

DCYF has the major support division of Central Management and three (3) major operational divisions: Child Welfare: Child Protective Services, Intake and Case Monitoring, Family Services, Licensing, Adoption Support, and Youth Development & Support; Children's Behavioral Health: Placement Services and Medicaid Program Management; and Juvenile Corrections: Thomas C. Slater Training School for Youth and Juvenile Probation and Parole.

The Department is committed to the basic strategy of matching the right children and families to the right services at the right time for the right reason. To that end, the Department has adopted five major strategic goals:

1. Investing in prevention to build supportive services;
2. Screening in and removing children only when absolutely necessary;
3. Conducting placements according to the child's need;
4. Decreasing time to permanency; and
5. Providing a foundation for stable adulthood.

#### Statutory History

In 1979, R.I. General Laws §42-72 "State Affairs and Government" was amended to accommodate the creation of the Department for Children and Their Families. In 1991, the Department was renamed the Department of Children, Youth and Families. RIGL 42-72-5, delineates the Powers and Scope of Activities as follows:

"...the Rhode Island Department for Children and Their Families shall be the principal agency of the state to mobilize the human, physical and financial resources available to plan, develop and evaluate a comprehensive and integrated statewide program of services designed to ensure the opportunity for children to reach their full potential. Such services shall include prevention, early intervention, outreach, placement, care and treatment and aftercare programs. The Department shall also serve as an advocate for the needs of children".

# Budget

## Department Of Children, Youth, And Families

	2019 Actuals	2020 Actuals	2021 Enacted Budget	2021 Revised Budget	2022 Recommended
<b>Expenditures by Program</b>					
Central Management	13,385,719	14,527,757	12,808,361	12,832,853	15,460,201
Children's Behavioral Health Services	12,888,166	14,721,281	12,301,669	12,296,006	13,076,523
Juvenile Correctional Services	22,968,596	21,635,951	22,416,172	22,289,212	21,870,562
Child Welfare	199,126,265	200,976,927	206,995,721	208,282,982	213,917,545
Higher Education Incentive Grants	(200,000)	200,000	200,000	200,000	200,000
<b>Total Expenditures</b>	<b>248,168,746</b>	<b>252,061,916</b>	<b>254,721,923</b>	<b>255,901,053</b>	<b>264,524,831</b>
<b>Expenditures by Object</b>					
Salary And Benefits	72,302,294	73,081,326	72,917,547	74,294,325	79,515,847
Contract Professional Services	5,735,538	6,512,105	6,101,524	7,688,663	6,445,781
Operating Supplies And Expenses	12,135,073	12,761,197	9,908,166	9,903,022	10,876,686
Assistance And Grants	157,393,401	159,391,081	164,607,072	162,827,429	167,436,517
<b>Subtotal: Operating</b>	<b>247,566,306</b>	<b>251,745,709</b>	<b>253,534,309</b>	<b>254,713,439</b>	<b>264,274,831</b>
Capital Purchases And Equipment	602,440	316,207	1,187,614	1,187,614	250,000
<b>Subtotal: Other</b>	<b>602,440</b>	<b>316,207</b>	<b>1,187,614</b>	<b>1,187,614</b>	<b>250,000</b>
<b>Total Expenditures</b>	<b>248,168,746</b>	<b>252,061,916</b>	<b>254,721,923</b>	<b>255,901,053</b>	<b>264,524,831</b>
<b>Expenditures by Source of Funds</b>					
General Revenue	180,711,202	170,737,334	170,860,311	169,068,174	183,428,005
Federal Funds	65,129,699	79,351,997	80,594,361	83,165,180	79,359,715
Restricted Receipts	1,929,608	1,868,198	2,079,637	2,480,085	1,487,111
Operating Transfers From Other Funds	398,236	104,386	1,187,614	1,187,614	250,000
<b>Total Expenditures</b>	<b>248,168,746</b>	<b>252,061,916</b>	<b>254,721,923</b>	<b>255,901,053</b>	<b>264,524,831</b>
<b>FTE Authorization</b>	<b>629.5</b>	<b>621.5</b>	<b>617.5</b>	<b>617.5</b>	<b>627.5</b>

# Personnel Agency Summary

## Department Of Children, Youth, And Families

	FY 2021		FY 2022	
	FTE	Cost	FTE	Cost
Classified			608.5	43,510,567
Unclassified			19.0	1,781,331
<b>Subtotal</b>	<b>617.5</b>	<b>43,404,773</b>	<b>627.5</b>	<b>45,291,898</b>
Transfer Out		0.0		(67,472)
Transfer In		0.0		1,309
Overtime (1.5)		6,775,772		6,264,750
Seasonal/Special Salaries/Wages		468,887		62,132
Turnover		(2,327,411)		(2,596,878)
<b>Total Salaries</b>		<b>48,322,021</b>		<b>50,869,414</b>
<b>Benefits</b>				
FICA		3,213,888		3,341,029
Health Benefits		6,639,571		8,501,483
Holiday		114,560		0
Payroll Accrual		229,042		253,970
Retiree Health		2,383,500		2,302,522
Retirement		11,564,378		12,624,710
Workers Compensation		152		0
<b>Subtotal</b>		<b>24,145,091</b>		<b>27,023,714</b>
<b>Total Salaries and Benefits</b>		<b>72,467,112</b>	<b>627.5</b>	<b>77,893,128</b>
<b>Cost Per FTE Position</b>				<b>124,232</b>
Statewide Benefit Assessment		1,827,213		1,622,719
<b>Payroll Costs</b>		<b>74,294,325</b>	<b>627.5</b>	<b>79,515,847</b>
<b>Purchased Services</b>				
Buildings and Ground Maintenance		171,502		175,780
Clerical and Temporary Services		1,880,736		1,531,518
Information Technology		2,180,775		2,263,061
Legal Services		53,000		65,586
Management & Consultant Services		928,918		938,878
Medical Services		1,699		1,355
Other Contracts		2,232,286		1,154,798
Training and Educational Services		14,740		89,805
University and College Services		225,007		225,000
<b>Subtotal</b>		<b>7,688,663</b>		<b>6,445,781</b>
<b>Total Personnel</b>		<b>81,982,988</b>	<b>627.5</b>	<b>85,961,628</b>

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## Personnel Agency Summary

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### Department Of Children, Youth, And Families

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	FY 2021		FY 2022	
	FTE	Cost	FTE	Cost
<b>Distribution by Source of Funds</b>				
General Revenue		53,833,705	626.5	64,807,285
Federal Funds		27,986,041	0.0	20,983,675
Restricted Receipts		163,242	1.0	170,668
<b>Total All Funds</b>		<b>81,982,988</b>	<b>627.5</b>	<b>85,961,628</b>

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## Performance Measures

### Department Of Children, Youth, And Families

#### Kinship and Foster Home Placement

The figures below represent the percentage of children in DCYF care that are placed in kinship or foster homes. [Note: Missing values appear as zeros in the measure.]

<i>Frequency: Annual</i>	<i>Reporting Period: State Fiscal Year</i>				
	2018	2019	2020	2021	2022
<b>Target</b>	75.00%	75.00%	80.00%	0.00%	0.00%
<b>Actual</b>	78.30%	80.30%	80.44%	0.00%	

#### Out-of-State Placements

The figures below represent the percentage of children in DCYF care that are placed in out-of-state residential treatment facilities. [Note: Missing values appear as zeros in the measure.]

<i>Frequency: Annual</i>	<i>Reporting Period: State Fiscal Year</i>				
	2018	2019	2020	2021	2022
<b>Target</b>	2.00%	2.20%	2.20%	0.00%	0.00%
<b>Actual</b>	2.20%	2.50%	2.57%	0.00%	

#### Repeat Maltreatment Rate

The figures below represent the percentage of children under DCYF supervision who experienced repeat maltreatment within 12 months. [Notes: FFY18 data not yet available. Missing values appear as zeros in the measure.]

<i>Frequency: Annual</i>	<i>Reporting Period: Federal Fiscal Year</i>				
	2018	2019	2020	2021	2022
<b>Target</b>	10.80%	10.80%	0.00%	0.00%	0.00%
<b>Actual</b>	0.00%	0.00%	0.00%	0.00%	

#### Foster Home Licensing

The figures below represent the number of new foster homes licensed. [Note: Missing values appear as zeros in the measure.]

<i>Frequency: Annual</i>	<i>Reporting Period: State Fiscal Year</i>				
	2018	2019	2020	2021	2022
<b>Target</b>	325.00	350.00	350.00	0.00	0.00
<b>Actual</b>	305.00	327.00	473.00	0.00	

#### Timeliness of License Issuance

The figures below represent the percentage of foster care licenses issued within their target timeframe. [Note: Missing values appear as zeros in the measure.]

<i>Frequency: Annual</i>	<i>Reporting Period: State Fiscal Year</i>				
	2018	2019	2020	2021	2022
<b>Target</b>	90.00%	90.00%	90.00%	0.00%	0.00%
<b>Actual</b>	63.60%	45.00%	47.40%	0.00%	

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## Performance Measures

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### Department Of Children, Youth, And Families

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#### Timeliness of Investigation Completion

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The figures below represent the median number of days to complete an investigation. [Note: Missing values appear as zeros in the measure.]

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	<i>Reporting Period: State Fiscal Year</i>				
<i>Frequency: Annual</i>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Target</b>	10	10	18	0	0
<b>Actual</b>	17.00	18.00	22.00	0.00	

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## Program Summary

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# DEPARTMENT OF CHILDREN, YOUTH & FAMILIES

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## Central Management

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### Mission

The Office of the Director and Support Services provides the Central Management functions for DCYF. This consists of administrative and management components which assist the Director in coordination and oversight of fiscal management, accountability supports, and facility management. It also provides staff and providers with key administrative support services such as Legal Services.

### Description

The centralized management components include:

**The Office of the Director:** Provides overall direction, coordination, and oversight to all functions including child welfare, children's behavioral health, and juvenile correctional services. These activities ensure intra- and interagency coordination and integration.

**Policy and Legislation:** Develops and promulgates all policies, procedures and regulations issued by the Department and works with all aspects of the Department to ensure effective implementation of policies and new federal/state laws and regulations.

**Executive Counsel & Legal Services (OHHS):** Provides legal counsel to the Director and Senior Management staff; represents the Department in Family Court proceedings related to child abuse and neglect and in commitment trials and in termination of parental rights cases; and represents the Department in all labor relations matters, administrative tribunals and civil litigation in State and federal courts.

**Management and Budget:** This office provides timely, accurate analysis and reporting in support of efficient management of financial resources and ensures proper accountability for the use of these resources.

**Contract Management:** Implements and supports strong financial controls and active management of the Department's contracts for services. Ensures efficient and transparent processes that maximize competitive bidding. Monitors vendor performance against contract deliverables.

**Continuous Improvement and Performance Management:** Improves overall services and Department activities through data-driven decision making and innovation. Supports efforts to streamline processes, improve efficiencies, and provide better service to the populations served by the Department.

**Data and Evaluation:** Supports and coordinates the development of evaluation processes for the agency and analyzes data for the purposes of program evaluation, policy, program enhancement, program/service needs and improved child and family outcomes. Additionally, this function integrates with MIS for the enhancement of the Rhode Island Child Information System (RICHIST) which is DCYF's federally approved Statewide Automated Child Welfare Information System (SACWIS)] to inform programs/services, policy, and child and family outcomes. The RICHIST system provides the technical infrastructure for DCYF to achieve the intent of RIGL §40-11-3, which requires all persons to report known or suspected cases of child abuse neglect and the Department to investigate such allegations and provide appropriate services and interventions.

### Statutory History

RIGL § 42-72 defines the function of the Department of Children, Youth and Families.

# Budget

## Agency: Department Of Children, Youth, And Families

### Central Management

<b>Expenditures by Sub Program</b>	<b>2019 Actuals</b>	<b>2020 Actuals</b>	<b>2021 Enacted Budget</b>	<b>2021 Revised Budget</b>	<b>2022 Recommended</b>
Information Systems	4,271,829	5,086,451	3,996,297	3,997,630	4,698,719
Office of Budget	1,467,545	1,304,062	1,635,902	1,640,539	2,189,708
Office of the Director	2,233,066	3,315,312	1,625,135	1,630,229	3,390,262
Support Services	5,413,279	4,821,932	5,551,027	5,564,455	5,181,512
<b>Total Expenditures</b>	<b>13,385,719</b>	<b>14,527,757</b>	<b>12,808,361</b>	<b>12,832,853</b>	<b>15,460,201</b>
<b>Expenditures by Object</b>					
Salary and Benefits	7,005,360	6,602,034	6,741,327	6,765,819	8,958,114
Contract Professional Services	1,734,293	2,925,156	2,030,995	2,030,995	1,960,251
Operating Supplies and Expenses	4,516,560	4,997,290	4,034,818	4,034,818	4,540,690
Assistance And Grants	1,147	1,147	1,221	1,221	1,146
<b>Subtotal: Operating</b>	<b>13,257,360</b>	<b>14,525,626</b>	<b>12,808,361</b>	<b>12,832,853</b>	<b>15,460,201</b>
Capital Purchases And Equipment	128,359	2,131	0	0	0
<b>Subtotal: Other</b>	<b>128,359</b>	<b>2,131</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>13,385,719</b>	<b>14,527,757</b>	<b>12,808,361</b>	<b>12,832,853</b>	<b>15,460,201</b>
<b>Expenditures by Source of Funds</b>					
General Revenue	9,401,927	10,607,238	9,096,210	9,111,933	11,863,775
Federal Funds	3,983,792	3,920,519	3,712,151	3,720,920	3,596,426
<b>Total Expenditures</b>	<b>13,385,719</b>	<b>14,527,757</b>	<b>12,808,361</b>	<b>12,832,853</b>	<b>15,460,201</b>

## Personnel

### Agency: Department Of Children, Youth, And Families

#### Central Management

		FY 2022	
		FTE	Cost
<b>Classified</b>			
ADMINISTRATOR FAMILY AND CHILDREN'S SERVICES	00139A	1.0	110,595
ADMINISTRATOR- FINANCIAL MANAGEMENT	00137A	1.0	85,657
ADMINISTRATOR- OPERATIONS MANAGEMENT	00141A	1.0	116,325
ASSISTANT ADMINISTRATOR COMMUNITY AND PLANNING SERVICES	00135A	1.0	82,863
ASSISTANT CHIEF OF PLANNING	00137A	2.0	209,071
ASSISTANT DIRECTOR FOR SPECIAL PROJECTS	00141A	1.0	134,422
ASSOCIATE DIRECTOR (DHS) DIV OF MANAGEMENT SERVICES	00146A	1.0	163,210
ASSOCIATE DIRECTOR (FINANCIAL MANAGEMENT)	00144A	1.0	148,235
BUSINESS MANAGEMENT OFFICER	00B26A	1.0	71,591
CHIEF CASE WORK SUPERVISOR	0AA34A	1.0	120,522
CHIEF HUMAN SERVICES BUSINESS OFFICER	00133A	1.0	75,552
CHIEF HUMAN SERVICES BUSINESS OFFICER	00A33A	2.0	209,495
CHIEF HUMAN SERVICES POLICY AND SYSTEMS SPECIALIST	00A32A	1.0	98,227
CHIEF IMPLEMENTATION AIDE	00128A	1.0	66,771
CHIEF OF LICENSING & REGULATION (DCYF)	00139A	1.0	100,542
CHIEF PROGRAM DEVELOPMENT	00134A	1.0	84,340
CLERK SECRETARY	00B16A	1.0	46,400
CLINICAL SOCIAL WORKER	00A27A	1.0	85,182
CONTRACT COMPLIANCE OFFICER	00123A	2.0	104,158
DATA ANALYST II	00138A	1.0	92,253
DEPUTY DIRECTOR- DEPARTMENT OF CHILDREN- YOUTH+FAMILIES	00145A	1.0	157,541
ELIGIBILITY TECHNICIAN	00321A	4.0	211,101
HUMAN SERVICES BUSINESS OFFICER	00322A	1.0	49,002
HUMAN SERVICES POLICY AND SYSTEMS SPECIALIST	00A24A	3.0	126,475
IMPLEMENTATION AIDE	00122A	1.0	52,716
INFORMATION SERVICES TECHNICIAN I	00316A	2.0	89,687
INTERDEPARTMENTAL PROJECT MANAGER	00139A	2.0	221,864
PARALEGAL AIDE	00314A	1.0	39,586
PRINCIPAL HUMAN SERVICES BUSINESS OFFICER	00A28A	3.0	234,446
PRINCIPAL PREAUDIT CLERK	00314A	2.0	81,491
PRINCIPAL PROGRAM ANALYST	00128A	1.0	65,088
PROGRAMMING SERVICES OFFICER	00131A	7.0	533,389
RECORDS ANALYST	00324A	1.0	56,892
SENIOR CASE WORK SUPERVISOR	0AA30A	3.0	288,302
SENIOR PUBLIC HEALTH EPIDEMIOLOGIST	00133A	3.0	237,894
SENIOR PUBLIC HEALTH EPIDEMIOLOGIST	00333A	1.0	77,763
SENIOR WORD PROCESSING TYPIST	00312A	2.0	78,301

# Personnel

## Agency: Department Of Children, Youth, And Families

### Central Management

		FY 2022	
		FTE	Cost
<b>Classified</b>			
SOCIAL SERVICE ANALYST	0AA27A	2.0	172,498
WORD PROCESSING TYPIST	00310A	1.0	37,653
<b>Subtotal Classified</b>		<b>64.0</b>	<b>5,017,100</b>
<b>Unclassified</b>			
ASSOCIATE DIRECTOR-CHILD WELFARE (DCYF)	00844A	1.0	136,735
CHIEF OF STAFF	00841A	1.0	121,325
CONFIDENTIAL SECRETARY	00722A	1.0	57,826
<b>Subtotal Unclassified</b>		<b>3.0</b>	<b>315,886</b>
<b>Subtotal</b>		<b>67.0</b>	<b>5,332,986</b>
Transfer Out			(67,472)
Transfer In			105,091
Overtime (1.5)			29,574
Seasonal/Special Salaries/Wages			2,300
Turnover			(175,352)
<b>Total Salaries</b>			<b>5,555,693</b>
<b>Benefits</b>			
FICA			420,877
Health Benefits			854,206
Payroll Accrual			32,171
Retiree Health			291,714
Retirement			1,595,234
<b>Subtotal</b>			<b>3,194,202</b>
<b>Total Salaries and Benefits</b>		<b>67.0</b>	<b>8,749,895</b>
<b>Cost Per FTE Position</b>			<b>130,595</b>
Statewide Benefit Assessment			208,219
<b>Payroll Costs</b>		<b>67.0</b>	<b>8,958,114</b>
<b>Purchased Services</b>			
Buildings and Ground Maintenance			29,943
Clerical and Temporary Services			311,700
Information Technology			1,347,061
Legal Services			10,500
Other Contracts			36,047
University and College Services			225,000
<b>Subtotal</b>			<b>1,960,251</b>

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## Personnel

**Agency: Department Of Children, Youth, And Families**

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### Central Management

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	FY 2022	
	FTE	Cost
<b>Total Personnel</b>	<b>67.0</b>	<b>10,918,365</b>
<b>Distribution by Source of Funds</b>		
General Revenue	67.0	8,433,403
Federal Funds	0.0	2,484,962
<b>Total All Funds</b>	<b>67.0</b>	<b>10,918,365</b>

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## **Program Summary**

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### **DEPARTMENT OF CHILDREN, YOUTH & FAMILIES**

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#### **Children's Behavioral Health Services**

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##### **Mission**

The Division of Children's Behavioral Health (CBH) is responsible for the design, implementation and monitoring of a statewide system of care for children and youth requiring behavioral health services, including children who are involved with DCYF due to child abuse/neglect or juvenile delinquency. DCYF seeks to support children and youth with a serious emotional disturbance (SED) or other behavioral health needs in the least restrictive setting that is clinically appropriate. To accomplish this and conform with State and federal law, DCYF supervises services for seriously emotionally disturbed children, promotes the development of programs for preventing or treating emotional or behavioral disorders in children, works with private agencies serving those children, and promotes the development of new resources to help children and families. Children placed in the custody of DCYF due to abuse, neglect, dependency or delinquency, as well as children who remain in the custody of their parents or legal guardians, are eligible for these services.

CBH supports the development of services to prevent children from coming into out-of-home care and facilitates the delivery of effective, child and family-focused foster or congregate care so that children can achieve permanency and wellbeing as quickly as possible.

##### **Description**

CBH consists of the following units:

**Operations Management:** Supports the operations of home-based and residential services and develops new programs and services, as needed.

**Placement Services:** Provides direct service staff with support and finds appropriate placements for children and youth who need temporary or long-term out of home placement.

**Care Management:** Provides oversight of the quality of clinical services and planning conducted with children and families. In addition, this unit provides support to direct service staff regarding children and youth who have intensive behavioral health needs and for whom it is difficult to find appropriate treatment services. Works collaboratively with the providers and DCYF direct service staff to transition children and youth to lower levels of care or home in a timely manner with appropriate wraparound services supporting them and their families.

**Medicaid Program Management:** Reviews programs to ensure compliance with Medicaid regulations and performs quality assurance reviews of program treatment documentation. Also assists with the development of Medicaid claiming for new services, especially home- and community-based services.

**Utilization Management:** Reviews children placed in congregate care to ensure continued congregate care placement reflects level of need and assesses service quality and effectiveness towards clinical and functional goals.

##### **Statutory History**

R.I. General Laws § 42-72 defines the functions of the Department of Children, Youth and Families. RIGL § 40.1-5 describes the provisions relating to mental health laws.

# Budget

## Agency: Department Of Children, Youth, And Families

### Children's Behavioral Health Services

<b>Expenditures by Sub Program</b>	<b>2019 Actuals</b>	<b>2020 Actuals</b>	<b>2021 Enacted Budget</b>	<b>2021 Revised Budget</b>	<b>2022 Recommended</b>
CBH Educational Services	1,136,510	892,286	978,232	961,585	685,046
Children's Mental Health	11,751,656	13,828,995	11,323,437	11,334,421	12,391,477
<b>Total Expenditures</b>	<b>12,888,166</b>	<b>14,721,281</b>	<b>12,301,669</b>	<b>12,296,006</b>	<b>13,076,523</b>
<b>Expenditures by Object</b>					
Salary and Benefits	3,176,647	3,930,638	3,141,850	3,152,826	3,069,807
Contract Professional Services	429,473	240,445	422,934	411,402	282,971
Operating Supplies and Expenses	172,096	190,306	146,942	141,835	149,520
Assistance And Grants	9,109,950	10,328,778	8,589,943	8,589,943	9,574,225
<b>Subtotal: Operating</b>	<b>12,888,166</b>	<b>14,690,167</b>	<b>12,301,669</b>	<b>12,296,006</b>	<b>13,076,523</b>
Capital Purchases And Equipment	0	31,114	0	0	0
<b>Subtotal: Other</b>	<b>0</b>	<b>31,114</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>12,888,166</b>	<b>14,721,281</b>	<b>12,301,669</b>	<b>12,296,006</b>	<b>13,076,523</b>
<b>Expenditures by Source of Funds</b>					
General Revenue	6,643,146	7,562,548	5,958,010	5,860,958	6,358,192
Federal Funds	6,245,020	6,804,355	6,343,659	6,435,048	6,718,331
Restricted Receipts	0	354,378	0	0	0
<b>Total Expenditures</b>	<b>12,888,166</b>	<b>14,721,281</b>	<b>12,301,669</b>	<b>12,296,006</b>	<b>13,076,523</b>

# Personnel

## Agency: Department Of Children, Youth, And Families

### Children's Behavioral Health Services

		FY 2022	
		FTE	Cost
<b>Classified</b>			
CHIEF CASE WORK SUPERVISOR	0AA34A	1.0	118,704
CHIEF OF CHILDREN'S MENTAL HEALTH AND EDUCATION	00141A	1.0	110,787
CLINICAL PSYCHOLOGIST (PH.D QUALIFIED)	00A32A	1.0	98,491
CLINICAL SOCIAL WORKER	0AA27A	4.0	316,017
COMMUNITY SERVICES COORDINATOR	00A34A	2.0	208,083
EDUCATIONAL SERVICES COORDINATOR (DCYF)	00133A	1.0	76,384
IMPLEMENTATION AIDE	00122A	2.0	98,974
INTERDEPARTMENTAL PROJECT MANAGER	00139A	1.0	112,517
PROFESSIONAL SERVICES COORDINATOR	0AB34A	1.0	102,611
SENIOR CASE WORK SUPERVISOR	0AA30A	1.0	102,720
SOCIAL CASE WORKER II	0AA24A	6.0	424,506
WORD PROCESSING TYPIST	00310A	1.0	36,724
<b>Subtotal Classified</b>		<b>22.0</b>	<b>1,806,518</b>
<b>Subtotal</b>		<b>22.0</b>	<b>1,806,518</b>
Transfer In			26,076
Overtime (1.5)			5,691
Seasonal/Special Salaries/Wages			28,923
<b>Total Salaries</b>			<b>1,867,204</b>
<b>Benefits</b>			
FICA			142,405
Health Benefits			336,741
Payroll Accrual			10,867
Retiree Health			98,285
Retirement			540,777
<b>Subtotal</b>			<b>1,129,075</b>
<b>Total Salaries and Benefits</b>		<b>22.0</b>	<b>2,996,279</b>
<b>Cost Per FTE Position</b>			<b>136,195</b>
Statewide Benefit Assessment			73,528
<b>Payroll Costs</b>		<b>22.0</b>	<b>3,069,807</b>
<b>Purchased Services</b>			
Buildings and Ground Maintenance			6,122
Clerical and Temporary Services			250,655
Other Contracts			13,409
Training and Educational Services			12,785

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## Personnel

**Agency: Department Of Children, Youth, And Families**

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### Children's Behavioral Health Services

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	FY 2022	
	FTE	Cost
<b>Purchased Services</b>		
Subtotal		282,971
<b>Total Personnel</b>	<b>22.0</b>	<b>3,352,778</b>
<b>Distribution by Source of Funds</b>		
General Revenue	22.0	2,533,614
Federal Funds	0.0	819,164
<b>Total All Funds</b>	<b>22.0</b>	<b>3,352,778</b>

## **Program Summary**

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### **DEPARTMENT OF CHILDREN, YOUTH & FAMILIES**

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#### **Juvenile Correctional Services**

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##### **Mission**

The strategic objectives for the Division of Juvenile Corrections is to safely divert youth from entering the juvenile justice system; promote timely reentry into the community and reduce recidivism rates.

##### **Description**

The Division of Juvenile Correctional Services is composed of two major components:

Thomas C. Slater Training School for Youth: A secure residential facility housing both male and female residents.

Juvenile Probation supervises all youth who were adjudicated by the Rhode Island Family Court and placed back into the community. Each youth is assessed in order to determine their criminogenic need and risk level for recidivism. A service plan is then established and implemented to monitor the youth's compliance with the conditions of probation and to treat those factors which contribute to delinquent behavior.

##### **Statutory History**

R.I. General Laws §42-72 defines the functions of the Department of Children, Youth, and Families; RIGL § 42-56 provides for the Training School for Youth; RIGL § 14-1 relates to the power of the court to order disposition of a juvenile.

# Budget

## Agency: Department Of Children, Youth, And Families

### Juvenile Correctional Services

<b>Expenditures by Sub Program</b>	<b>2019 Actuals</b>	<b>2020 Actuals</b>	<b>2021 Enacted Budget</b>	<b>2021 Revised Budget</b>	<b>2022 Recommended</b>
Institutional Services	13,715,863	13,214,274	13,689,467	15,029,352	13,483,860
Juvenile Probation & Parole	5,226,471	5,501,665	6,282,525	4,807,750	5,464,910
RITS - Education Program	4,026,262	2,920,012	2,444,180	2,452,110	2,921,792
<b>Total Expenditures</b>	<b>22,968,596</b>	<b>21,635,951</b>	<b>22,416,172</b>	<b>22,289,212</b>	<b>21,870,562</b>
<b>Expenditures by Object</b>					
Salary and Benefits	17,748,840	17,835,521	17,061,844	16,934,884	17,863,778
Contract Professional Services	354,519	245,891	362,783	362,783	293,837
Operating Supplies and Expenses	2,672,587	1,930,216	1,386,729	1,386,729	1,840,486
Assistance And Grants	1,781,741	1,499,420	2,417,202	2,417,202	1,622,461
<b>Subtotal: Operating</b>	<b>22,557,686</b>	<b>21,511,047</b>	<b>21,228,558</b>	<b>21,101,598</b>	<b>21,620,562</b>
Capital Purchases And Equipment	410,910	124,904	1,187,614	1,187,614	250,000
<b>Subtotal: Other</b>	<b>410,910</b>	<b>124,904</b>	<b>1,187,614</b>	<b>1,187,614</b>	<b>250,000</b>
<b>Total Expenditures</b>	<b>22,968,596</b>	<b>21,635,951</b>	<b>22,416,172</b>	<b>22,289,212</b>	<b>21,870,562</b>
<b>Expenditures by Source of Funds</b>					
General Revenue	22,512,942	18,684,999	18,395,931	16,948,408	21,346,021
Federal Funds	29,045	2,819,937	2,810,243	4,130,806	274,541
Restricted Receipts	28,372	26,629	22,384	22,384	0
Operating Transfers from Other Funds	398,236	104,386	1,187,614	1,187,614	250,000
<b>Total Expenditures</b>	<b>22,968,596</b>	<b>21,635,951</b>	<b>22,416,172</b>	<b>22,289,212</b>	<b>21,870,562</b>

# Personnel

## Agency: Department Of Children, Youth, And Families

### Juvenile Correctional Services

		FY 2022	
		FTE	Cost
<b>Classified</b>			
ASSOCIATE DIRECTOR-JUVENILE CORRECTIONAL SERVICES	00141A	1.0	132,694
BUILDING MAINTENANCE SUPERVISOR (CORRECTIONS)	00320A	1.0	57,896
CLINICAL DIRECTOR- PSYCHOLOGIST	00141A	1.0	110,788
CLINICAL SOCIAL WORKER	00J27A	4.0	299,591
COOK'S HELPER	00309A	3.0	127,024
COTTAGE MANAGER	00J31A	3.0	270,401
DATA CONTROL CLERK	00315A	4.0	175,173
FOOD SERVICE ADMINISTRATOR	00322A	1.0	59,669
JUVENILE PROBATION AND PAROLE SERVICES TECHNICIAN	00C18A	2.0	98,244
JUVENILE PROGRAM WORKER	00322A	60.0	3,236,583
PRINCIPAL COMMUNITY PROGRAM LIAISON WORKER	00324A	1.0	55,417
PROBATION AND PAROLE OFFICER I	00C27A	5.0	340,615
PROBATION AND PAROLE OFFICER II	00C29A	17.0	1,414,996
PROBATION AND PAROLE SUPERVISOR	00C33A	6.0	596,868
PROGRAMMING SERVICES OFFICER	00131A	2.0	165,757
REGISTERED NURSE A	00920A	1.0	88,563
REGISTERED NURSE B	00921A	3.0	264,021
SENIOR COMMUNITY DEVELOPMENT TRAINING SPECIALIST	01326A	1.0	73,730
SENIOR COOK	00315A	2.0	94,495
SHIFT COORDINATOR (RI TRAINING SCHOOL FOR YOUTH)	00326A	8.0	555,804
STATE BUILDING AND GROUNDS COORDINATOR	00332A	1.0	92,635
SUPERINTENDENT (R I TRAINING SCHOOL FOR YOUTH)	00145A	1.0	156,785
<b>Subtotal Classified</b>		<b>128.0</b>	<b>8,467,749</b>
<b>Unclassified</b>			
EXECUTIVE DIRECTOR	00844A	1.0	136,736
PRINCIPAL	00840A	1.0	105,722
SCHOOL SOCIAL WORKER	0T001A	1.0	87,029
TEACHER (ACADEMIC)	0T001A	10.0	871,056
TEACHER (ACADEMIC)(DIAG CLASSROOM TEACHER)	0T001A	1.0	87,029
TEACHER ACADEMIC (SPECIAL EDUCATION)	0T001A	1.0	90,844
TEACHER (PHYSICAL EDUCATION)	0T001A	1.0	87,029
<b>Subtotal Unclassified</b>		<b>16.0</b>	<b>1,465,445</b>
<b>Subtotal</b>		<b>144.0</b>	<b>9,933,194</b>
Overtime (1.5)			2,186,642
Seasonal/Special Salaries/Wages			24,009
Turnover			(581,680)

# Personnel

## Agency: Department Of Children, Youth, And Families

### Juvenile Correctional Services

	FY 2022	
	FTE	Cost
<b>Total Salaries</b>		<b>11,562,161</b>
<b>Benefits</b>		
FICA		716,270
Health Benefits		1,950,834
Payroll Accrual		54,675
Retiree Health		494,807
Retirement		2,714,866
<b>Subtotal</b>		<b>5,931,452</b>
<b>Total Salaries and Benefits</b>	<b>144.0</b>	<b>17,493,613</b>
<b>Cost Per FTE Position</b>		<b>121,483</b>
Statewide Benefit Assessment		370,165
<b>Payroll Costs</b>	<b>144.0</b>	<b>17,863,778</b>
<b>Purchased Services</b>		
Buildings and Ground Maintenance		37,244
Clerical and Temporary Services		229,643
Legal Services		2,780
Medical Services		1,355
Other Contracts		17,295
Training and Educational Services		5,520
<b>Subtotal</b>		<b>293,837</b>
<b>Total Personnel</b>	<b>144.0</b>	<b>18,157,615</b>
<b>Distribution by Source of Funds</b>		
General Revenue	144.0	17,913,571
Federal Funds	0.0	244,044
<b>Total All Funds</b>	<b>144.0</b>	<b>18,157,615</b>

## **Program Summary**

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# **DEPARTMENT OF CHILDREN, YOUTH & FAMILIES**

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## **Child Welfare**

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### **Mission**

Ensure that each child and youth is protected from harm through the timely investigation of reports of child abuse and neglect. Maintain children and youth safely at home whenever possible through formal and informal supports and services, utilizing family and community partnerships, in order to mitigate risk and threats against safety. Safeguard the well-being of each child in a stable, permanent home in partnership with family, community and Networks of Care. Through these formal and informal resources make certain that older youth are afforded optimal opportunities for successful transitions to adulthood.

### **Description**

The Division of Child Welfare Services within DCYF consists of two major components: Child Protective Services (CPS) and Family Services. Additional support functions are administered by other divisions of the Department.

CPS is composed of two key functions - Child Protective Investigations and Child Protective Intake Casework. The Child Protective Investigative Division consists of Child Protective Investigators who specialize in the screening and investigation of reports of child abuse and neglect. Reports of suspected maltreatment are screened 24 hours a day, seven days a week, by Child Protective Investigators who staff the Child Abuse Hotline. The Child Protective Intake/ Screening Unit handles the intake of all other non-child abuse/neglect cases to the Department, as well as reviewing all indicated Child Protective Services (CPS) investigations. For those investigations, which do not result in the removal of children from home and do not require legal status, Intake connects the family with partners in the family's community in order to provide the family with skills and supports to reduce the risk of future maltreatment and to maintain a safe environment. Additionally, Intake workers provide outreach to families who are the subjects of reports to the CPS Hot Line which do not meet criteria for investigation but indicate that the family could benefit from preventative interventions.

Family Services is staffed primarily by DCYF case workers who are assigned to families and children who require more intense service intervention and are more likely to be maltreated and/or are involved with the Department on a more long-term basis for reasons of abuse/ neglect, dependency, and/or behavioral health. These families and children possess more complex needs, and all have legal involvement with petitions before the RI Family Court. Family Service workers case plan for children and connect families with ongoing community-based services in order to achieve permanency. Permanency for children who cannot be safely reunified with their families of origin may involve adoption, guardianship, or independent living.

Child Welfare also liaises with the Family Care Community Partnerships (FCCPs). The FCCPs collaborate with parents and youth to address complex issues, such as the risk for child abuse and neglect, children and youth with moderate to severe behavioral or developmental issues, and youth involved with the juvenile justice system. The goal of the FCCPs is to help families make sustainable changes and develop the skills to effectively manage crisis on an on-going basis with the help of both formal services and natural support networks.

### **Statutory History**

R.I. General Laws § 42-72 defines the functions of the Department of Children, Youth and Families; § 40-11 relates to abused and neglected children; § 14-1 relates to proceedings in Family Court; and § 42-72-30 established the family and Children's Trust Fund.

# Budget

## Agency: Department Of Children, Youth, And Families

### Child Welfare

<b>Expenditures by Sub Program</b>	<b>2019 Actuals</b>	<b>2020 Actuals</b>	<b>2021 Enacted Budget</b>	<b>2021 Revised Budget</b>	<b>2022 Recommended</b>
Board & Care	126,471,286	120,111,803	132,964,646	133,637,386	130,381,084
Community Services	4,240,555	2,980,897	2,065,074	2,068,775	2,946,745
Family Services	18,188,276	18,559,497	18,365,387	18,805,614	21,317,510
Foster Care	29,722,881	34,509,256	29,254,313	29,704,344	36,292,455
Prevention Services	1,118,319	1,229,599	1,521,315	1,522,158	1,264,408
Protective Services	19,384,948	23,585,875	22,824,986	22,544,705	21,715,343
<b>Total Expenditures</b>	<b>199,126,265</b>	<b>200,976,927</b>	<b>206,995,721</b>	<b>208,282,982</b>	<b>213,917,545</b>
<b>Expenditures by Object</b>					
Salary and Benefits	44,371,447	44,713,133	45,972,526	47,440,796	49,624,148
Contract Professional Services	3,217,252	3,100,614	3,284,812	4,883,483	3,908,722
Operating Supplies and Expenses	4,773,831	5,643,384	4,339,677	4,339,640	4,345,990
Assistance And Grants	146,700,563	147,361,737	153,398,706	151,619,063	156,038,685
<b>Subtotal: Operating</b>	<b>199,063,093</b>	<b>200,818,869</b>	<b>206,995,721</b>	<b>208,282,982</b>	<b>213,917,545</b>
Capital Purchases And Equipment	63,172	158,058	0	0	0
<b>Subtotal: Other</b>	<b>63,172</b>	<b>158,058</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditures</b>	<b>199,126,265</b>	<b>200,976,927</b>	<b>206,995,721</b>	<b>208,282,982</b>	<b>213,917,545</b>
<b>Expenditures by Source of Funds</b>					
General Revenue	142,353,187	133,682,549	137,210,160	136,946,875	143,660,017
Federal Funds	54,871,843	65,807,187	67,728,308	68,878,406	68,770,417
Restricted Receipts	1,901,236	1,487,191	2,057,253	2,457,701	1,487,111
<b>Total Expenditures</b>	<b>199,126,265</b>	<b>200,976,927</b>	<b>206,995,721</b>	<b>208,282,982</b>	<b>213,917,545</b>

# Personnel

## Agency: Department Of Children, Youth, And Families

### Child Welfare

		FY 2022	
		FTE	Cost
<b>Classified</b>			
ADMINISTRATOR FAMILY AND CHILDREN'S SERVICES	00139A	1.0	100,542
ASSISTANT ADMINISTRATOR COMMUNITY AND PLANNING SERVICES	00135A	2.0	164,694
ASSISTANT ADMINISTRATOR FAMILY AND CHILDREN'S SERVICES	0AA35A	1.0	113,058
ASSISTANT DIRECTOR DCYF (DIVISION OF DIRECT SERVICES)	00142A	1.0	132,280
ASSISTANT DIRECTOR DIVISION OF CHILD PROTECTIVE SERV.	00142A	2.0	251,449
ASSOCIATE DIRECTOR-JUVENILE CORRECTIONAL SERVICES	00141A	1.0	131,402
CASEWORK SUPERVISOR II	0AA28A	37.0	3,168,973
CHIEF CASE WORK SUPERVISOR	0AA34A	1.0	119,519
CHIEF OF PRACTICE STANDARDS (DCYF)	00135A	6.0	564,153
CHIEF PROGRAM DEVELOPMENT	00134A	1.0	84,340
CHIEF RESOURCE SPECIALIST	00A31A	1.0	98,656
CHILD PROTECTIVE INVESTIGATOR	00A26A	73.0	5,132,585
CHILD SUPPORT TECHNICIAN (DCYF)	00322A	26.0	1,565,651
CLERK SECRETARY	00B16A	4.0	188,849
CLINICAL TRAINING SPECIALIST	00A30A	4.0	356,449
COMMUNITY SERVICES COORDINATOR	00A34A	1.0	84,576
CUSTOMER SERVICE AIDE (DHS)	00315A	1.0	42,736
CUSTOMER SERVICE SPECIALIST I	00315A	1.0	50,014
CUSTOMER SERVICE SPECIALIST II	00319A	1.0	49,054
EXECUTIVE ASSISTANT	00118A	1.0	46,288
HUMAN SERVICES BUSINESS OFFICER	00322A	1.0	52,160
HUMAN SERVICES FACILITY INSPECTOR	00A17A	3.0	149,334
HUMAN SERVICES POLICY AND SYSTEMS SPECIALIST	00A24A	1.0	69,484
IMPLEMENTATION AIDE	00322A	3.0	190,738
JUNIOR HUMAN SERVICES POLICY AND SYSTEMS SPECIALIST	00A22A	3.0	168,656
LICENSING AIDE	00315A	2.0	84,170
PRINCIPAL HUMAN SERVICES POLICY AND SYSTEMS SPECIALIST	00A30A	1.0	89,317
PRINCIPAL RESOURCE SPECIALIST	00A28A	1.0	68,871
PROGRAMMING SERVICES OFFICER	00131A	3.0	216,095
REGIONAL DIRECTOR (DCYF)	00141A	3.0	401,972
SENIOR CASE WORK SUPERVISOR	00A30A	1.0	82,159
SENIOR CASE WORK SUPERVISOR	0AA30A	1.0	91,085
SENIOR WORD PROCESSING TYPIST	00312A	3.0	135,589
SOCIAL CASE WORKER II	00A24A	32.5	1,823,611
SOCIAL CASE WORKER II	0AA24A	156.0	10,873,672
SUPERVISOR CHILD PROTECTIVE INVESTIGATOR	00A31A	14.0	1,277,019
<b>Subtotal Classified</b>		<b>394.5</b>	<b>28,219,200</b>

# Personnel

## Agency: Department Of Children, Youth, And Families

### Child Welfare

	FY 2022	
	FTE	Cost
<b>Classified</b>		
<b>Subtotal</b>	<b>394.5</b>	<b>28,219,200</b>
Transfer Out		(129,858)
Overtime (1.5)		4,042,843
Seasonal/Special Salaries/Wages		6,900
Turnover		(1,839,846)
<b>Total Salaries</b>		<b>31,884,356</b>
<b>Benefits</b>		
FICA		2,061,477
Health Benefits		5,359,702
Payroll Accrual		156,257
Retiree Health		1,417,716
Retirement		7,773,833
<b>Subtotal</b>		<b>16,768,985</b>
<b>Total Salaries and Benefits</b>	<b>394.5</b>	<b>48,653,341</b>
<b>Cost Per FTE Position</b>		<b>123,486</b>
Statewide Benefit Assessment		970,807
<b>Payroll Costs</b>	<b>394.5</b>	<b>49,624,148</b>
<b>Purchased Services</b>		
Buildings and Ground Maintenance		102,471
Clerical and Temporary Services		739,520
Information Technology		916,000
Legal Services		52,306
Management & Consultant Services		938,878
Other Contracts		1,088,047
Training and Educational Services		71,500
<b>Subtotal</b>		<b>3,908,722</b>
<b>Total Personnel</b>	<b>394.5</b>	<b>53,532,870</b>
<b>Distribution by Source of Funds</b>		
General Revenue	393.5	35,926,697
Federal Funds	0.0	17,435,505
Restricted Receipts	1.0	170,668
<b>Total All Funds</b>	<b>394.5</b>	<b>53,532,870</b>

## **Program Summary**

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### **DEPARTMENT OF CHILDREN, YOUTH & FAMILIES**

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#### **Higher Education Incentive Grants**

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##### **Mission**

The purpose of this program is to provide former foster care youth with access to Postsecondary Education through providing additional financial assistance and leveraging support services for former foster youth attending CCRI, RIC and URI.

##### **Description**

The DCYF Postsecondary Tuition Assistance Program (PETAP), of which the DCYF Higher Education Opportunity Incentive Program is a key component, is an important part of the Department's services and supports available to former foster care youth. Additional funds are provided through the federal Chafee Education and Training Voucher Program (ETV). PETAP annually provides tuition assistance to former foster care youth to attend a wide range of postsecondary education and training programs, colleges, and universities. Past youth participants have gone on to complete graduate school and law school.

Funding for this program is set by statute at \$200,000 per year. Additional funds are provided through the Chafee Education and Training Voucher Program.

##### **Statutory History**

This program was created through the efforts of former State Senator Tom Izzo and passed into law under PL 99-511. It is codified at R.I. General Laws § 42-72.8.

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## Budget

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### Agency: Department Of Children, Youth, And Families

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#### Higher Education Incentive Grants

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<b>Expenditures by Sub Program</b>	<b>2019 Actuals</b>	<b>2020 Actuals</b>	<b>2021 Enacted Budget</b>	<b>2021 Revised Budget</b>	<b>2022 Recommended</b>
Operations	(200,000)	200,000	200,000	200,000	200,000
<b>Total Expenditures</b>	<b>(200,000)</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Expenditures by Object</b>					
Assistance And Grants	(200,000)	200,000	200,000	200,000	200,000
<b>Subtotal: Operating</b>	<b>(200,000)</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Total Expenditures</b>	<b>(200,000)</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
<b>Expenditures by Source of Funds</b>					
General Revenue	(200,000)	200,000	200,000	200,000	200,000
<b>Total Expenditures</b>	<b>(200,000)</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>